REVISED MEDIUM TERM FINANCIAL STRATEGY

APPENDIX 1

General Fund Budget Projections 2010/11 – 2014/15 As at 1st December 2010

As at 1 December 2010									
	2010/11	2011/12	2012/13	2013/14	2014/2015				
Base Budget	16,812,000	16,832,000	14,991,000	14,462,000	14,508,000				
New Initiatives : Corporate Plan	(130,000)	0	0	0	0				
Reduced investment interest	200,000	150,000	50,000	50,000	50,000				
Commercial Rents shortfall/ reinstate	300,000	(300,000)	(200,000)	(100,000)	0				
Land Charges	20,000	40,000	10,000	10,000	0				
VFM -not achieved	100,000	0	0	0	0				
SLM- utility costs/ management fee	(130,000)	0	0	0	0				
Subsidy provision for Colosseum	0	(34,000)	(110,000)	0	0				
Elections	0	(70,000)	Ó	(80,000)	150,000				
Pay Inflation/ Increments	0	380,000	380,000	380,000	380,000				
Pensions Fund Revaluation	0	0	250,000	0	0				
Miscellaneous savings	(60,000)	0	0	0	0				
Projected Expenditure	17,112,000	16,998,000	15,371,000	14,722,000	15,088,000				
Concessionary Fares-transfer to HCC	0	(750,000)	0	0	0				
Community Centres	0	(80,000)	0	0	0				
Shared Services-Operating Costs	0	(103,000)	0	0	0				
Shared Services - implementation Cos	-	(429,000)	(11,000)	(19,000)	0				
Shared Services Implementation Sea	0	(423,000)	(11,000)	(10,000)	0				
Earmarked Reserves	(280,000)	280,000	0	0	0				
Housing Benefit Subsidy	Ú Ú	180,000	0	0	0				
Price Inflation to Estimates		200,000	200,000	200,000	200,000				
Service Efficiencies	0	(1,305,000)	(1,098,000)	(395,000)	(1,080,000)				

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Net Expenditure	16,832,000	14,991,000	14,462,000	14,508,000	14,208,000
LESS					
Use of General reserves	(300,000)	0	0	0	0
Formula Grant	(8,072,000)	(6,425,000)	(6,033,000)	(6,023,000)	(5,723,000)
Area based Grant re Council Tax Freeze	0	(200,000)	(200,000)	(200,000)	(200,000)
Collection Fund	(109,000)	(178,000)	0	0	0
General Fund	(346,000)	0	0	0	0
Council Tax Requirement	(8,005,000)	(8,188,000)	(8,229,000)	(8,285000)	(8,285,000)
Council Tax Base	32,041	32,771	32,939	33,160	33,160
The Council Tax for 2010/2011 at Band D is For 2011/2012 and future years it reflects no increase in council tax and the council tax base is geared to a 97.5% collection	s £249.84	£249.84	£249.84	£249.84	£249.84

level in 2011/12 and 98% thereafter.

There is likely to be a collection fund surplus

In 2010/2011 available to support 2011/2012

Notes to the MTFS:

Formula Grant calculations are based upon the profile of front loaded reductions indicated within the CSR. For 2011/2012, it is assumed to fall initially by the transferring of concessionary fares to Herts County Council and the grant loss has been estimated to be \pounds 1,100k to \pounds 6,972k. This is then further reduced by 10% in 2011/2012 to \pounds 6,274k and an inflation factor of 2.4% is then applied to give Formula Grant of \pounds 6,425k. This is the base figure for future years. For 2012/13, there is an 8.3% reduction, offset by 2.4% inflation which equates to \pounds 6,033k. in 2013/2014, a 2.5% reduction, offset by 2.4% inflation giving \pounds 6,023k. Finally 2014/2015, a 7.2% reduction less 2.4% inflation equating to \pounds 5,723k. The total cumulative percentage loss of grant (excluding the concessionary fares adjustment and inflation uplift) is 28%.

Efficiency savings required in the four year period 2011/2015 are: £1.305m; £1.098m; £0.395m and £1.080m respectively. This cumulative total of £3.878m represents a reduction of 23% compared to the projected spend (£16.832m) for 2010/2011.